

# **205- Competency Based Human Resource Management**

**1. What is the scope of Performance Management System (PMS)?**

- A. Individual Goal Setting
- B. Organization Goal Setting
- C. Job Specification
- D. Training Needs Identification

**Answer:** A. Individual Goal Setting

**2. How is individual goal setting linked to organization goals in the Performance Management System?**

- A. Through Training
- B. Through Performance Coaching
- C. Through Feedback Mechanism
- D. Through Counseling

**Answer: B. through Performance Coaching**

**3. What is the primary purpose of Performance Coaching in PMS?**

- A. Setting Organization Goals
- B. Identifying Training Needs
- C. Enhancing Performance
- D. Job Specification

**Answer: C Enhancing Performance**

**4. In the context of PMS, what does "Identification of Training Needs" involve?**

- A. Setting Goals
- B. Defining Scope
- C. Job Specification
- D. Recognizing areas for improvement

**Answer: D. Recognizing areas for improvement**

**5. What is the feedback mechanism's role in an organization's Performance Management System?**

- A. Goal Setting
- B. Performance Enhancement
- C. Identification of Training Needs
- D. Continuous Improvement

**Answer: D. Continuous Improvement**

**6. How does an organization choose appropriate training modules in the context of PMS?**

- A. Through Performance Coaching
- B. By Identifying Training Needs
- C. Based on Job Specification
- D. Through Feedback Mechanism

**Answer: C. Based on Job Specification**

**7. What are the basic components of Competency?**

- A. knowledge (K), Skill (S), Attitude (A)
- B. Planning, Execution, Evaluation
- C. Training, Development, Performance
- D. Goal Setting, Coaching, Feedback

**Answer: A. knowledge (K), Skill (S), Attitude (A)**

**8. How is Competency different from Performance?**

- A. Competency includes Knowledge, Skill, and Attitude
- B. Competency focuses on individual goals
- C. Performance includes Competency, Goals, and Coaching
- D. Performance measures only Knowledge and Skill

**Answer: A. Competency includes Knowledge, Skill, Attitude**

**9. What is the difference between Generic and Key Competency?**

- A. Generic is individual-based, Key is organization-based
- B. Generic is organization-based, Key is individual-based
- C. Generic is skill-focused, Key is attitude-focused
- D. Generic is attitude-focused, Key is skill-focused

**Answer: A. Generic is individual-based, Key is organization-based**

**10. Why is there a need for Competency Framework?**

- A. to define Performance Goals
- B. To enhance Performance Coaching
- C. To identify Training Needs
- D. To standardize expected behaviors and skills

**Answer: D. To standardize expected behaviors and skills**

**11. What is a common myth about Competency?**

- A. Competency is irrelevant for job performance
- B. Competency is solely focused on knowledge
- C. Competency is static and unchangeable
- D. Competency does not influence organizational culture

**Answer: C. Competency is static and unchangeable**

**12. Why is Competency Development important?**

- A. To set Performance Goals
- B. To identify Training Needs
- C. To standardize job roles
- D. To enhance Performance Coaching

**Answer: B. To identify Training Needs**

**13. What are the stages in developing a Competency Model?**

- A. Planning, Execution, Evaluation
- B. Identification, Development, Implementation
- C. Knowledge, Skill, Attitude
- D. Core/Generic, Job Specific, Managerial/Leadership

**Answer: B. Identification, Development, Implementation**

**14. What types of Competency Models exist?**

- A. Performance and Training

B. Core/Generic, Job Specific, Managerial/Leadership

C. Planning and Execution

D. Individual and Organizational

**Answer: B. Core/Generic, Job Specific, Managerial/Leadership**

**15. What are the steps in Competency Mapping?**

A. Setting goals and standards, creating an action plan, defining competency

B. Identifying Training Needs, Job Specification, Feedback Mechanism

C. Planning, Execution, Evaluation

D. Knowledge, Skill, Attitude

**Answer: A. Setting goals and standards, creating an action plan, defining competency**

**16. How is Competency Mapping used in HR decisions?**

A. Setting Performance Goals

B. Identifying Training Needs

C. Recruitment and Selection, Training and Development, Performance and Compensation

D. Job Specification

**Answer: C. Recruitment and Selection, Training and Development, Performance and Compensation**

**17. What is the role of Key Result Area (KRA) and Key Performance Indicators (KPI) in Competency Mapping?**

A. Identifying Training Needs

B. Setting Performance Goals

C. Defining competency-based performance effectiveness

D. Feedback Mechanism

**Answer: C. Defining competency-based performance effectiveness**

**18. What tools are used for data collection in Competency Mapping?**

- A. Performance Coaching
- B. Job Specification
- C. Surveys, Interviews, Assessment Centers
- D. Training Specification

**Answer: C. Surveys, Interviews, Assessment Centers**

**19. What is the role of Competency in Career Progression?**

- A. Setting Organization Goals
- B. Transactional, Traditional, Transformational Competency
- C. Performance Enhancement
- D. Feedback Mechanism

**Answer: B. Transactional, Traditional, Transformational Competency**

**20. How is Career evaluated through KSA Competency?**

- A. Key Skills Assessment
- B. Knowledge, Skill, Attitude
- C. Competency Mapping
- D. Goal Setting

**Answer: B. Knowledge, Skill, Attitude**

**21. What does Competency-driven Culture focus on?**

- A. Setting Performance Goals
- B. Performance Coaching
- C. Individual and Organizational Competency
- D. Job Specification

**Answer: C. Individual and Organizational Competency**

