

# 310- Corporate Governance

## 1. What is the key difference between information and knowledge?

- a. Information is raw data, while knowledge is processed information with context.
- b. Information is theoretical, while knowledge is practical.
- c. Information and knowledge are interchangeable terms.
- d. Information is specific, while knowledge is general.

**Answer: a. Information is raw data, while knowledge is processed information with context.**

## 2. Define epistemology in the context of knowledge management.

- a. It is the study of organizational structures.
- b. It is the philosophical study of the nature and scope of knowledge.
- c. It refers to the process of knowledge creation.
- d. It focuses on explicit knowledge.

**Answer: b. It is the philosophical study of the nature and scope of knowledge.**

## 3. Differentiate between tacit and explicit knowledge.

- a. Tacit knowledge is theoretical, while explicit knowledge is practical.
- b. Tacit knowledge is context-specific and hard to articulate, while explicit knowledge is easily codifiable.
- c. Tacit knowledge is general, while explicit knowledge is specific.
- d. Tacit knowledge is always codifiable, while explicit knowledge is always context-specific.

**Answer: b. Tacit knowledge is context-specific and hard to articulate, while explicit knowledge is easily codifiable.**

**4. What characterizes procedural knowledge?**

- a. It involves knowing "how."
- b. It is theoretical and abstract.
- c. It is easily codifiable.
- d. It is synonymous with declarative knowledge.

**Answer: a. It involves knowing "how."**

**5. Identify the type of expertise associated with theoretical knowledge and deep understanding.**

- a. Associational expertise.
- b. Motor skill expertise.
- c. Theoretical expertise.
- d. General expertise.

**Answer: c. Theoretical expertise.**

**6. Why is Knowledge Management (KM) essential for organizations?**

- a. It complicates organizational processes.
- b. It reduces employee expertise.
- c. It enhances decision-making and innovation.
- d. It focuses solely on data management.

**Answer: c. It enhances decision-making and innovation.**

**7. What is the purpose of aligning KM with business strategy?**

- a. To create complexity in organizational processes.
- b. To enhance organizational culture.

- c. To ensure KM is separate from business strategy.
- d. To contribute to organizational goals and objectives.

**Answer: d. To contribute to organizational goals and objectives.**

**8. In the KM Cycle, what does "Knowledge creation" involve?**

- a. Transforming tacit knowledge into explicit knowledge.
- b. Generating new knowledge through innovation and learning.
- c. Capturing explicit knowledge for future use.
- d. Transferring knowledge through communication.

**Answer: b. Generating new knowledge through innovation and learning.**

**9. What role does culture and structure play in knowledge transfer and sharing?**

- a. They have no impact on knowledge transfer and sharing.
- b. They are hindrances to knowledge transfer.
- c. They play a crucial role in facilitating or hindering knowledge transfer.
- d. Culture is important, but structure has minimal impact.

**Answer: c. They play a crucial role in facilitating or hindering knowledge transfer.**

**10. What is the purpose of knowledge codification in the KM system life cycle?**

- a. To limit access to knowledge.
- b. To make knowledge explicit and easily transferable.
- c. To complicate the knowledge-sharing process.
- d. To discourage knowledge creation.

**Answer: b. To make knowledge explicit and easily transferable.**

**11. What is a key component of Knowledge Infrastructure in KM?**

- a. Physical office space.
- b. Technology infrastructure.
- c. Organizational hierarchy.
- d. Marketing strategy.

Answer: b. Technology infrastructure.

**12. What is the purpose of a Knowledge Audit in the analysis, design, and development of a KM system?**

- a. To assess employees' job performance.
- b. To evaluate the effectiveness of organizational culture.
- c. To identify and evaluate existing organizational knowledge.
- d. To analyze financial records.

Answer: c. To identify and evaluate existing organizational knowledge.

**13. What is the role of KM tools in the development of a KM system?**

- a. To complicate the knowledge-sharing process.
- b. To limit access to knowledge.
- c. To facilitate the analysis and dissemination of knowledge.
- d. To discourage knowledge creation.

**Answer: c. To facilitate the analysis and dissemination of knowledge.**

**14. What does "inferences from data, data mining, and knowledge portals" refer to in the context of KM tools?**

- a. Methods for restricting knowledge access.

- b. Techniques for explicit knowledge transfer.
- c. Approaches to analyzing and extracting insights from data.
- d. Strategies for codifying tacit knowledge.

**Answer: c. Approaches to analyzing and extracting insights from data.**

**15. Why is it essential to have a knowledge team in the development of a KM system?**

- a. To reduce organizational complexity.
- b. To ensure only explicit knowledge is considered.
- c. To bring together diverse expertise for effective knowledge management.
- d. To discourage knowledge sharing.

**Answer: c. To bring together diverse expertise for effective knowledge management.**

**16. What is the role of Communities of Practice in KM Infrastructure?**

- a. To limit access to knowledge.
- b. To facilitate knowledge sharing among individuals with similar interests or expertise.
- c. To complicate the knowledge-sharing process.
- d. To discourage knowledge creation.

**Answer: b. To facilitate knowledge sharing among individuals with similar interests or expertise.**

**17. What does "Common Knowledge" refer to in KM Infrastructure?**

- a. Knowledge that is exclusive to a few individuals.
- b. Shared knowledge that is widely known and understood within an organization.

- c. Tacit knowledge that is difficult to articulate.
- d. Explicit knowledge that is hard to codify.

**Answer: b. Shared knowledge that is widely known and understood within an organization.**

**18. How does Organizational Culture contribute to KM Infrastructure?**

- a. By limiting access to knowledge.
- b. By creating barriers to knowledge sharing.
- c. By providing a supportive environment for knowledge creation and sharing.
- d. By discouraging innovation.

**Answer: c. By providing a supportive environment for knowledge creation and sharing.**

**19. What is the significance of Information Technology Infrastructure in KM?**

- a. To complicate knowledge-sharing processes.
- b. To limit access to knowledge.
- c. To facilitate the storage, retrieval, and sharing of explicit knowledge.
- d. To discourage knowledge creation.

**Answer: c. To facilitate the storage, retrieval, and sharing of explicit knowledge.**

**20. How does Organizational Structure impact KM Infrastructure?**

- a. It has no impact on KM.
- b. It facilitates knowledge creation.
- c. It plays a crucial role in either supporting or hindering knowledge management initiatives.
- d. It only affects tacit knowledge.

**Answer: c. It plays a crucial role in either supporting or hindering knowledge management initiatives.**

**19. What are the dimensions of KM Impact?**

- a. People, Processes, and Products.
- b. Technology, Processes, and People.
- c. Knowledge, Processes, and Products.
- d. People, Culture, and Technology.

**Answer: a. People, Processes, and Products.**

**20. According to universalistic and contingency views, what factors influence KM impact?**

- a. Only organizational culture.
- b. Only technology infrastructure.
- c. Both universalistic and contingency views are correct.
- d. Neither universalistic nor contingency views are correct.

**Answer: c. Both universalistic and contingency views are correct.**

**21. How can KM impact be assessed?**

- a. Quantitative measures only.
- b. Qualitative measures only.
- c. Both qualitative and quantitative measures.
- d. Through tacit knowledge assessment only.

**Answer: c. Both qualitative and quantitative measures.**

**22. What are the ethical, legal, and managerial issues associated with KM?**

- a. There are no ethical, legal, or managerial issues in KM.
- b. Ethical issues include privacy concerns, legal issues involve intellectual property, and managerial issues pertain to leadership support.
- c. Legal issues include employee contracts, ethical issues involve organizational culture, and managerial issues relate to job satisfaction.
- d. Ethical issues revolve around technology use, legal issues concern employee behavior, and managerial issues focus on training.

**Answer: b. Ethical issues include privacy concerns, legal issues involve intellectual property, and managerial issues pertain to leadership support.**

**23. What is the focus of KM experiences from Indian companies?**

- a. Only technological innovations.
- b. Only organizational culture.
- c. Both technological innovations and organizational culture.
- d. Neither technological innovations nor organizational culture.

**Answer: c. Both technological innovations and organizational culture.**

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