# **316- Mentoring and Coaching**

## 1. What is the primary purpose of mentoring?

- a) To compete with colleagues
- b) To support personal and professional growth
- c) To criticize mentees
- d) To create conflicts in the workplace

### Answer: b) To support personal and professional growth

### 2. What are the characteristics of an effective mentor?

- a) Domineering and controlling
- b) Passive and indifferent
- c) Supportive and knowledgeable
- d) Unreliable and unpredictable

### Answer: c) Supportive and knowledgeable

### 3. What are some ethical issues in mentoring?

- a) Lack of confidentiality
- b) Overstepping boundaries
- c) Discrimination
- d) All of the above

### Answer: d) All of the above

### 4. What is a barrier to mentoring at the organizational level?

- a) Lack of mentor training
- b) Limited resources

c) Organizational culture that values individualism over collaboration

d) All of the above

#### Answer: d) All of the above

### 5. How can a coaching mentoring culture be created?

- a) By promoting competition among employees
- b) By providing mentor training and support
- c) By discouraging knowledge sharing
- d) By micromanaging employees

# Answer: b) By providing mentor training and support

# 6. What is the main difference between coaching and mentoring?

a) Coaching focuses on personal and professional development, while mentoring focuses on skill development.

- b) Coaching is short-term, while mentoring is long-term.
- c) Coaching is directive, while mentoring is non-directive.
- d) Coaching is only for executives, while mentoring is for all employees.

# Answer: a) Coaching focuses on personal and professional development, while mentoring focuses on skill development.

# 7. What are the principles of coaching?

- a) Directive and controlling
- b) Supportive and non-judgmental
- c) Uninterested and indifferent
- d) Authoritative and dismissive

# Answer: b) Supportive and non-judgmental

#### 8. What is a barrier to coaching?

- a) Lack of trust between coach and coachee
- b) Clear communication
- c) Mutual respect
- d) Openness to feedback

#### Answer: a) Lack of trust between coach and coachee

#### 9. What is a key element of the coaching process?

- a) Imposing solutions on the coachee
- b) Asking open-ended questions
- c) Ignoring the coachee's perspective
- d) Avoiding feedback

#### Answer: b) Asking open-ended questions

#### 10. Which ethical issue might arise in coaching?

- a) Lack of confidentiality
- b) Building trust
- c) Honesty and integrity
- d) Respecting the coachee's autonomy

#### Answer: a) Lack of confidentiality

#### 11. Which coaching model emphasizes goal setting and action planning?

- a) GROW model
- b) CLEAR and PRACTICE model
- c) FUEL Model
- d) Kolb's experiential learning model

#### Answer: a) GROW model

# 12. Which type of mentoring involves one-to-one interaction between mentor and mentee?

- a) Partner model/one-to-one mentoring
- b) Distance/Virtual mentoring
- c) Group mentoring
- d) Executive mentoring

#### Answer: a) Partner model/one-to-one mentoring

#### 13. What is the focus of cognitive behavioral coaching?

- a) Exploring the coachee's past experiences
- b) Identifying and changing negative thought patterns and behaviors
- c) Providing advice and solutions
- d) Encouraging self-reflection

### Answer: b) Identifying and changing negative thought patterns and behaviors

# 14. Which coaching approach emphasizes identifying and leveraging strengths?

- a) Solution-focused coaching
- b) Narrative coaching
- c) Alignment coaching
- d) Strengths coaching

#### Answer: d) Strengths coaching

#### 15. What is a characteristic of life coaching?

a) Focuses only on career development

- b) Uses a structured approach
- c) Helps clients achieve personal goals
- d) Relies on medical interventions

#### Answer: c) Helps clients achieve personal goals

#### 16. What is a core skill of coaching and mentoring?

- a) Micromanaging
- b) Building trust
- c) Avoiding feedback
- d) Being judgmental

#### Answer: b) Building trust

# 17. Which technique involves fully concentrating, understanding, responding, and then remembering what is being said?

- a) Building trust
- b) Active listening
- c) Asking closed-ended questions
- d) Providing unsolicited advice

#### Answer: b) Active listening

### 18. What is an example of an open-ended question?

- a) "Do you want to continue?"
- b) "Why do you think that happened?"
- c) "Can you answer yes or no?"
- d) "Have you finished?"

#### Answer: b) "Why do you think that happened?"

### 19. What is a technique for effective goal-setting?

- a) Setting unrealistic goals
- b) Avoiding deadlines
- c) Making goals vague and ambiguous

d) Making goals specific, measurable, achievable, relevant, and time-bound (SMART)

### Answer: d) Making goals specific, measurable, achievable, relevant, and timebound (SMART)

# 20. What is the purpose of giving constructive feedback?

- a) To criticize and demotivate the coachee
- b) To reinforce negative behaviors
- c) To help the coachee improve and grow
- d) To avoid confrontation

# Answer: c) To help the coachee improve and grow

# 21. What is a possible mini project for mentoring and coaching?

- a) Writing a research paper alone
- b) Conducting a team project
- c) Attending a conference
- d) Ignoring mentor's advice

# Answer: b) Conducting a team project

# 22. What is a case study related to mentoring and coaching in the manufacturing sector?

a) A company implementing a mentoring program to improve employee retention

b) A restaurant chain implementing a coaching program to improve customer service

c) A tech startup using mentoring to develop leadership skills

d) A healthcare organization implementing a coaching program to reduce medical errors

Answer: a) A company implementing a mentoring program to improve employee retention

23. What is a case study related to mentoring and coaching in the service sector?

a) A construction company using coaching to improve safety practices

b) A retail company implementing a mentoring program to develop sales skills

c) A consulting firm using mentoring to onboard new employees

d) A manufacturing company implementing a coaching program to increase productivity

Answer: b) A retail company implementing a mentoring program to develop sales skills

# 24. What is an essential aspect of implementing mentoring and coaching in organizations?

a) Encouraging competition among employees

b) Providing adequate training and support for mentors and coaches

c) Ignoring the needs of employees

d) Avoiding feedback mechanisms

# Answer: b) Providing adequate training and support for mentors and coaches

# 25. How can mentoring and coaching contribute to organizational success?

a) By creating a toxic work environment

- b) By promoting individualism over collaboration
- c) By fostering employee growth and development
- d) By limiting opportunities for learning and advancement

# Answer: c) By fostering employee growth and development